CRICKET STAMP CLUB PROPOSAL

Thank County Coating / To venue

Fritham, 30 March 1984 J Lagerwaard

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Kent and 3 Counties Costing/Revenue

#### CONCEPT

#### CRICKET STAMP CLUB

Proposal:

Number 4

Issued by:

John Lagerwaard

Date:

28th March 1984

Below a summary of collated information with reference to our intention to launch a stamp series based on cricket (LOW) during May 1984.

Our objectives are to maximise sales by creating a special involvement with participants to a cricket competition and thereby converting them to a continuity club level.

### 1. Timing

Start with Kent County Cricket Club
Follow with Hampshire, Somerset and Surrey
July/August 1984

## 2. Background Information/Target Group

- 2.1 The cricket season starts the 18th April, with the last match being played on the 9th September 1984.
- 2.2 Total county cricket teams 17.Average players per season 18.
- 2.3 Main fixtures during a season are:

Cornhill Test Matches	duration	5	days
County Championship Matches	duration	3	days
Tourist Matches	duration	3	day
Nat West Bank Trophy Matches	duration	1	day
Benson & Hedges Cup Matches	duration	1	day
John Player League Matches	duration	1	day

- 2.4 There are 118,000 "paid up" members who support a county, either by annual or life membership.
- 2.5 There are 20,140 registered cricket clubs in England.
  Estimated membership 700K 1,200K

# LAUNCH

### 1. The Competition

Brochures/advertisements are produced asking the public to participate in a free competition.

All they have to do is to select 6 players from a list of 20 whom they would like to see depicted on postage stamps, plus they must answer 6 visual questions for the chance to win a prize.

- 1.1 Competition prizes are: (Value £3,835: 1000 prizes)
  - 1. Holiday for 2 in the West Indies plus spending money
  - 2. Teletext TV
  - 3-10 Annual cricket membership

11-1000Free set of "proof" cricket stamps

- 1.2 After receipt of the competition entry, participants will receive a personalised acknowledgement letter.
- 1.3 Followed 4 weeks later by our "stamp offer", at which time we invite our target group "by way of a personalised letter" to purchase our fabulous offer.
- 1.4 Stamps will then be despatched after receipt of the order.
- 1.5 This will be followed approximately 6 weeks later by our conversion package in which we invite the purchasers of our first set of stamps to convert to our "County Cricket Stamp Club", with the promise that we will send them next month our <u>free</u> album as shown in our brochure.
- 1.6 Thereafter each member will receive, every 4 weeks, a package of stamps as part of the continuity club.

### 2. Method of Operation

Below is the plan for Kent County Cricket Club. The remaining counties will not have the same itinerary due to Kent being used as a "Testing" area with door-drops, inserts, etc.

### 2.1 Newspaper Advertisements

A full page advertisement will appear in all local newspapers which belong to the Kent Messenger Supergroup, featuring our competition plus a full page of editorial.

In the advertisement, competitors are asked to select 6 Kent Cricketers (from a list of 20, past and present) whom they feel should be depicted on a postage stamp.

For the prize draw they are asked to answer 6 questions, of which 4 are shadow outline photographs (name the player) and 2 questions related to the history of Kent Cricket Club.

All participants with the correct answers will be entered in a draw, with the prize winners announcement to be made on June 10 at the John Player league match, Kent- Yorkshire.

### 2.2 Other Advertising

A brochure will be produced based on the newspaper competition.

This brochure will be used for the following:

## i Match handouts

All spectators entering the ground on May 12, 15, 20, 26, 28, 29, 30 and 31 and June 1, 2, 3, 4, and 5 will receive a brochure.

# ii Door drops

During the week commencing May 12, door drops will be made in Canterbury, Maidstone, Dover, Folkestone, Sittingbourne and Sevenoakes.

## iii <u>Inserts</u>

Local newspapers/magazines not connected to the Kent Messenger Supergroup will be used for inserts, ie:

South Kent Gazette
Maidstone Borough News
Sheerness Times
Ass. Kent Newspapers
Kent County Life
The Hop County

The above inserts will be during the week commencing 14 May 1984.

### iv Mailing

A mailing will be despatched to all Kent County Cricket Club members and Cricket Association members on Tuesday 15 May 1984.

The above mailing will consist of the aforementioned brochure plus a letter of endorsement from Kent County Cricket Club.

### 3 CONVERSION

### 3.1 Acknowledgement Letter

After receipt of the competition entry, each participant will receive from Philatelists Ltd the following letter.

Dear Mr Smith

May we thank you very much for entering the Cricket Personality Competition, and we wish you every success with your entry.

Could we please advise you that your suggestions, together with tens of thousands of others are being submitted to governments worldwide, for whom we act as Philatelic Advisers.

Should any of your suggestions be accepted by government, please rest assured that we will advise you in due course of time and certainly we will set aside a set of stamps to give you an opportunity of buying them.

Once again, many thanks and best wishes with the competition.

Yours sincerely

# 3.2 Stamp Offer

Approximately 4 weeks after the prize winners announcement, the following letter will be despatched.

Dear Mr Smith

You will be delighted to know that following your suggestions to government as to which cricket personalities should appear on postage stamps, a number of your suggestions have been accepted as you can see on the enclosed brochure.

We did say in our earlier letter that if any of your suggestions were accepted, we would reserve some stamps for you to give you an opportunity of buying them.

We have assembled no less than ten stamps of cricket personalities. This selection has been put together in a really superb presentation pack as per the illustration in the brochure and, on top of that, you will also find enclosed 2 "proof" stamps which you - Mr Smith - will receive as part of this fabulous offer.

We feel certain that you will be delighted to see your name - Mr John Smith - actually printed on the presentation card as one of those people whose suggestions regarding cricket personalities on postage stamps, were accepted.

As shown in the brochure, a special gold-embellished card has been included in the presentation pack which actually states: "May I personally thank Mr. John Smith for recommending my name as being one of the personalities to appear on the Leaders of the World stamps" and . . . personally signed by Derek Underwood.

The entire presentation pack, which would normally cost with stamps alone  $\mathfrak{L}9.90$  plus postage and packing, is yours at a special price containing both your own name printed in the introduction, plus the personal signature of Derek Underwood, for only  $\mathfrak{L}7.95$ , all postage and packing free.

We will reserve this superb offer for fourteen days as we feel certain that you will positively want to take advantage of this wonderful offer. The presentation pack with its superb stamps and personalised letter and card will be a handsome reminder of your involvement with Kent County Cricket Club and this worldwide competition.

Please send your own personal cheque/giro or cash (registered) or give us your credit card number, and we will send you your own presentation pack by return of post.

Please return the enclosed ordercard and we will send you your own presentation pack by return of post.

May we once again take this opportunity of thanking you for your time and involvement in this very exciting competition.

Yours sincerely

# 5. Conversion Package

After receipt of the order, Philatelists Ltd will despatch the stamps as ordered.

# 5. Club Membership

All stamp buyers on a continuity club level will receive with their third stamp despatch from Philatelists Ltd a stamp album specific for their county, with comprehensive information of their cricket favourites/club.

#### SUMMARY

The aforementioned plan will vary slightly when the actual "cricket stamp club" is launched.

Many of the factors depend on the following:

- a) Meetings with the County Cricket Clubs
- b) Meetings with local newspapers, ie, free editorial, repeat advertisements.
- c) Extra prizes in the form of sponsorship with "local" or 'hational" companies.

In fact it is just an outline, the actual projected turnover should be doubled/trebled as per forecast due to extra revenue from:

- i First Day Cover Sales
- ii Presentation pack sales at the counties cricket souvenir shops
- iii Presentation pack sales through souvenir shops
- iv Personalised "framed" stamp sales
- v "Framed" team stamp sales

This list could go on and it is only intended as a guide to what can be done.

I hope that you found this document interesting and please do not hesitate to contact me if you require more information.

John Lagerwaard

RECRUITMENT COST 20% KENT MAILING £928 1,003 5,015 15% CRICKET ASSOCIATION MAILING €2,775 2,250 15,000 1.5% DOOR DROPS €1,500 1,500 100,000 20% MATCH HAND-OUTS €250 2,000 10,000 1.5% **INSERTS** €2,000 50,000 750 2% **ADVERTISING** €6,160 9,280 464,000 COMPETITION PRIZES €3,835

3,835

## COSTINGS

### Recruitment Cost

Brochures	200K	0	€34	per	K
Advertising			<b>£6,160</b>		
Competition prizes			€3,835		
Artwork (Brochures/Newspapers)			€4,000		
Door drops	100K	0	€15	per	K
Inserts	50K	0	€40	per	K
Match hand outs	10K	0	€25	per	K
Mailings	20K	0	€185	per	K

# Conversion Cost

Punch/file creating

£50 per K

# ■ Acknowledgement letter (£232 per K)

TO STALL STORY		
€22	per	K
€14	per	K
€14	per	K
€150	per	K
€20	per	K
€12	per	K
Total €232	per	K
	£14 £14 £150 £20 £12	£22 per £14 per £14 per £150 per £20 per £12 per

3.1 Artwork for presentation pack

# 4. Stamp offer (£345 per K)

Despatch envelope	(B)	£16 per K
Xerox letter		€14 per K
Brochure		€90 per K
Reply card		£16 per K
Laser printing		€44 per K
Postage		£150 per K
Enclosing		€15 per K
	Total	€345 per K

4.1 Artwork for stamp offer brochure

£3,500

**£500** 

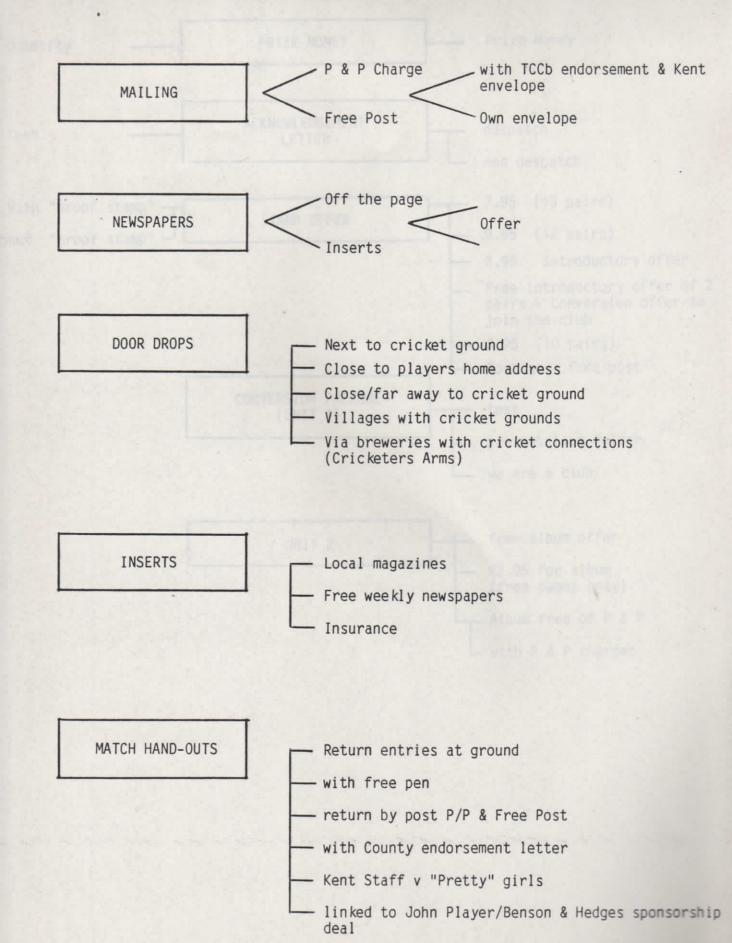
5	Return postage @		€130	per	K
6.	Conversion package @		€800	per	K
	Despatch envelope (B)		€16	per	K
	Gold signature card		£60	per	K
	Signatures		€200	per	K
	Stamp show brochure		€95	per	K
	Xerox letter		€14	per	K
	Laser printing		£66	per	K
	Invoice		€10	per	K
	Stamp mounts		€5	per	K
	Corex		€20	per	K
	Showguards		€72	per	K
	Postage		€150	per	K
	Enclosing		€18	per	K
	Buffer		<b>£74</b>	per	K
		Total	€800	per	K

6.1 Artwork for conversion package

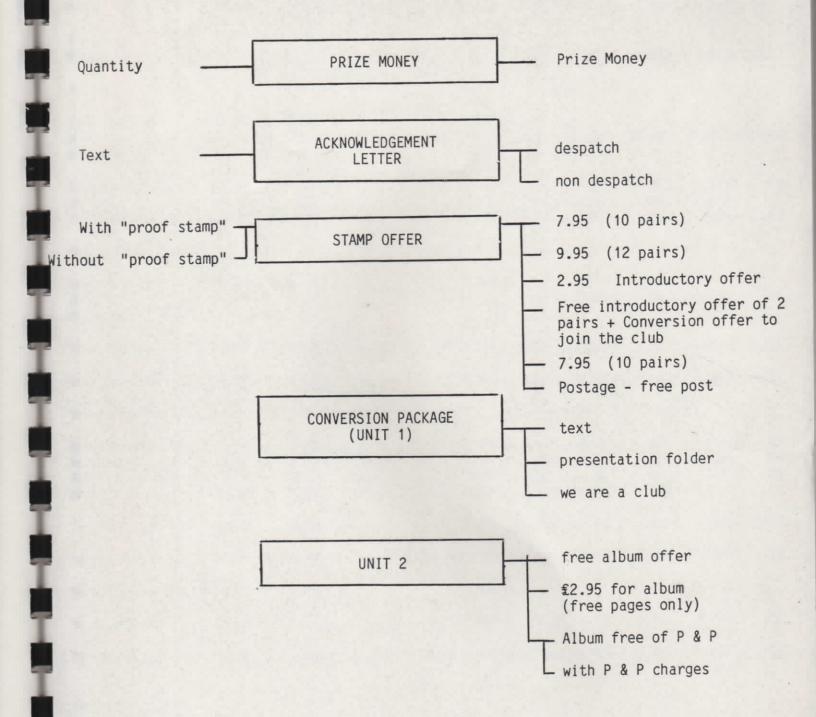
£4,200

### TESTING

### RECRUITMENT



#### TESTING



CRICKET ROLLOUT KE	INT	28	-3-84							
Year	Total		1984	1984	1984	1984	1984	1984	1984	19
Month	Project	Year 1	May	June	July	August	Sept	Oct	Nov	1
Responses					6,713					
Members						2,014	1,893	1,779	1,673	1,5
Revenue										
Conv. Packs (£)	53,368	53,368			53,368					
Units (#)	254,398	113,943				16,011	15,050	14,147	13,298	12,5
Albums (±)							,	.,,	,	,.
Total (Gross) (±)	307,766	167,311			52 240	14 011	15 050	14 147	12 200	10 5
VAT (±)					53,368	16,011	15,050	14,147	13,298	12,5
	40,143	21,823			6,961	2,088	1,963	1,845	1,735	1,6
Total (Net) (£)	267,623	145,488			46,407	13,922	13,087	12,302	11,564	10,8
Cost of Sales										
Conv. Packs (±)	25,845	25,845			25,845					
Units (±)	123,199	55,180				7,754	7,288	6,851	6,440	6,0
Albums (#)										
Total COGS (±)	149,044	81,025			25,845	7,754	7,288	6,851	6,440	6,0
Gross Profit (±)	118,579	64,463			20,562	6,169	5,799	5,451	5,124	4,8
Selling Expenses										
Cred Card Fees (±)	535	291			93	28	26	25	23	
Bad Debts (±)	8,957	5,293			2,320	418	393	369	347	3
Reply Post (±)	5,033	2,736			873	262	246	231	217	2
DP & Fulfil. (#)	19,356	10,523			3,357	1,007	947	890	836	7
Total Sell. Exp. (#)	33,881	18,842			6,642	1,714	1,611	1,515	1,424	1,3
Contr. after S/Exp.	84,698	45,621			13,920	4,454	4,187	3,936	3,700	3,4
Marketing Costs (±)	53,252	53,252			53,252					
Net Contrib. (±)	31,446	( 7,631)			(39,332)	4,454	4,187	3,936	3,700	3,4
Cum Contrib. (±)	31,446	( 7,631)			(39,332)	( 34,878)	(30,691)	( 26,755)	( 23,055)	( 19,5
		Conv Pack	Unit	ALbum	Leaves					
Sale Price(Inc VAT)		7.95	7.95							
Cost (Ex VAT)		3.85	3.85							
I on Cred Cards			5.00%							
Gred Card Fee			4.00%							
End Dahie / dai Haid On	10)		5 00%							
Bad Debts (1st Unit On Bad Debts (2cd Unit On			5.00%							
Debts (200 onit on	/		3,00%							

.13

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Reply Post

DF & Fulfil

1984	1984	1985	1985	1985	1985	Test	1985	1985	
Nov	Dec	Jan	Feb	March	April April	New 2	May.	June	
					Responses				0
,673	1,572	1,478	1,389	1,306	1,228 Members		1,154	1,085	
					Revenue				0
					Conv. Pacific El				
3,298	12,500	11,750	11,045	10,382	9,760 Units (E)	50.5	9,174	8,623	0
					Albus (a)				
3,298	12,500	11,750	11,045	10,382	9,760 Total (Sreen) (E)	67,145	9,174	8,623	0
,735	1,630	1,533	1,441	1,354	1,273 UAT (#)	11,327	1,197	1,125	
,564	10,870	10,218	9,604	9,028	8,487 Total Oweth Gall	75,796	7,977	7,499	
					Cost of Sales				0
					Core. Radio (6)				0
,440	6,054	5,690	5,349	5,028	4,726 In the III	42,212	4,443	4,176	0
					Albas (E)				
,440	6,054	5,690	5,349	5,028	4,726 Total CEE (a)	42,212	4,443	4,176	0
,124	4,816	4,527	4,256	4,000	3,763 (2000 (2000))	33,584	3,535	3,323	0
-					Selling Expenses				
23	22	20	19	18	17 Ored Card Rees (\$)	152	16	15	0
347	326	307	288	271	255 Bud Debris (g)	2,274	239	225	
217	204	192	181	170	160 Reply Post (2)	1,425	150	141	-
B36	786	739	695	653	614 DF & Fulfil, (\$)	5,482	577	542	0
424	1,338	1,258	1,183	1,112	1,045 Total Sell. Exp. (±)	9,333	982	923	0
700	3,478	3,269	3,073	2,889	2,755 Centr. after S/Exp.	24,251	2,552	2,399	
					Marketing Costs (#)				0
700	3,478	3.269	3.073	2.889	2,715 Red Cardnith. (4)	24, 251	2,552	2,399	
									0
(	19,577) (	16,308) (	13,235) (	10,347) (	7,620 Cum Contrib. (±)	16,619 (	5,079) (	2,680)	
									(3)

1985	1985	1985	1985	1985	1985	1986	1986	1986	1986		7
July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April		Ye
											1.3
										Responses	
1,041	1,000	960	921	884	849	815	783	751	721	Members	
										Revenue	
										Conv. Packs (±)	
8,279	7,947	7,630	7,324	7,031	6,750	6,480	6,221	5,972	5,733	Units (#)	53,
01217	11/11	.,,,,,								Albums (£)	
		7 /00	7 504	7.004	/ 350	/ 400	/ 221	5,972	5 722	Total (Gross) (±)	53,
8,279	7,947	7,630	7,324	7,031	6,750	6,480	6,221	779		VAT (±)	6.
1,080	1,037	995	955	917		5,635	5,409	5,193		Total (Net) (±)	46.
7,199	5,911	6,634	6,369	6,114	5,870	2,033	3,407	3,173	7,700	Total Weth the	10
										Cost of Sales	
										Conv. Packs (±)	
4,009	3,849	3,695	3,547	3,405	3,269	3,138	3,013	2,892	2,776	Units (±)	25
7,007	0,012	0,0.0	-,	, ,	1000					Albums (±)	
4,009	3,849	3,695	3,547	3,405	3,269	3,138	3,013	2,892	2,776	Total COGS (±)	25
3,190	3,062	2,940	2,822	2,709	2,601	2,497	2,397	2,301	2,209	Gross Profit (±)	20
									A RES	Selling Expenses	
.,	- 14	13	13	12	12	11-	- 11	10	10	Cred Card Fees (#)	
14 216	14 207	199	191	183	176	169	162	156		Bad Debts (#)	1
135	130	125	120	115	110	106	102	98		Reply Post (#)	
521	500	480	461	442	425	408	391	376	361	DP & Fulfil. (±)	3
886	851	817	784	753	723	694	666	639	614	Total Sell. Exp. (±)	5
2,303	2,211	2,123	2,038	1,956	1,878	1,803	1,731	1,662	1,595	Contr. after S/Exp.	14
										Marketing Costs (±)	
2,303	2,211	2,123	2,038	1,956	1,878	1,803	1,731	1,662	1,595	Net Contrib. (±)	14
( 377)	1,835	3,957	5,995	7,951	9,829	11,632	13,363	15,024	16,619	Cum Contrib. (±)	31
3///	1,000	0,707	01,10	.,,,,,	-	,,,,,	,,,,,,				

	Total Year 3	1986 May	1986 June	1986 July	1986 August	1986 Sept	1986 Oct	1986 Nov	1986 Dec	1987 Jan	0
5		692	665	638	613	588	564	542	520	499	0
											0
icks (±)											
(i) (i)	53,290	5,504	5,284	5,072	4,869	4,675	4,488	4,308	4,136	3,970	0
							4 400	4 200	4.10/	3,970	
iross) (±)	53,290	5,504	5,284	5,072	4,869	4,675	4,488 585	4,308 562	4,136 539	518	0
let) (±)	6,951 46,339	4,786	4,595	4,411	4,234	4,065	3,902	3,746	3,596	3,453	
											0
Sales											
acks (£)										4 000	0
	25,807	2,665	2,559	2,456	2,358	2,264	2,173	2,086	2,003	1,923	
(±)											0
DGS (±)	25,807	2,665	2,559	2,456	2,358	2,264	2,173	2,086	2,003	1,923	0
rofit (±)	20,532	2,121	2,036	1,954	1,876	1,801	1,729	1,660	1,593	1,530	0
Expenses											
rd Fees (±)	93	10	9	9	8	8	8	7	7	7	-0
ts (±)	1,390	144	138	132	127	122	117	112	108	104	
ust (#)	871	90	86	83	80	76 294	73 282	70 271	68 260	65 250	0
Hil. (±)	3,352	346	332	319	306	274	202	2/1	200	200	
ell. Exp. (±)	5,706	589	566	543	521	501	481	461	443	425	0
after S/Exp.	14,826	1,531	1,470	1,411	1,355	1,301	1,249	1,199	1,151	1,105	
mg Costs (#)											.0
-ib. (±)	14,826	1,531	1,470	1,411	1,355	1,301	1,249	1,199	1,151	1,105	0
orib. (±)	31,446	18,151	19,621	21,032	22,387	23,687	24,936	26,134	27,285	28,390	
											0

0

1987	1987	1987
Feb	March	April
479	460	442
7//	100	
3,812	3,659	3,513
3,012	0,00%	.,
3,812 .	3,659	3,513
497 3,314	477 3,182	458 3,055
3,314	0,102	0,000
1,846	1,772	1,701
1,040	1,11.2	.,
1,846	1,772	1,701
1,469	1,410	1,353
1,107	1,	
7	6	6
99	95	92
62	60	57
240	230	221
400	202	376
408	392	3/0
1,060	1,018	977
1,060	1,018	977
1,000	.,,,,,	
29,450	30,468	31,446

Unit 1	70.00%
Unit 2	6.00%
Unit 3	6.00%
Unit 4	6.00%
Unit 5	5.00%
Unit 6	6.00%
Sub-Total	
342	
Fall-off to unit 12	6.00%
Fall-off unit 13 on	4.00%

Rate

	1984	1984	1984	1984	1984	1984
Rate	June	July	Aug	Sept	Oct	Nov
70.00%	0	0	2014	0		
6.00%		0	0	1893	0	
6.00%			0	0	1779	0
6.00%				0	0	1673
6.00%					0	0
6.00%						0
	0	0	2014	1893	1779	1673

6.00% 4.00%

•

CRICKET ROLLOUT 3	COUNTIES	ST FEET		29-	3-84					
Year	Total	Total	1984	1984	1984	1994	1984	1984	1984	198
Month	Project	Year 1	May	June	July	August	Sept	Oct	Nov	De
Responses							17,700			
Members		S . S						5,310	4,991	4,692
Revenue										
Conv. Packs (±)	140,715	140,715					140,715			
Units (#)	670,764	247,322						42,215	39,682	37,301
Albums (±)										
Total (Gross) (#)	811,479	388,037					140,715	42,215	39,682	37,301
VAT (±)	105,845	50,614					18,354	5,506	5,176	4,865
Total (Net) (±)	705,634	337,424					122,361	36,708	34,506	32,435
Cost of Sales										
Conv. Packs (£)	68,145	68,145					68,145			
Units (±) Albums (±)	324,835	119,772						20,444	19,217	18,064
Total COGS (±)	392,980	187,917					68,145	20,444	19,217	18,064
Gross Profit (±)	312,653	149,506					54,216	16,265	15,289	14,372
Selling Expenses										
Cred Card Fees (±)	1,411	675					245	73	69	65
Bad Debts (#)	23,616	12,570					6,118	1,101	1,035	973
Reply Post (±)	13,269	6,345					2,301	690	649	610
DP & Fulfil. (±)	51,036	24,405					8,850	2,655	2,496	2,346
Total Sell. Exp. (±)	89,333	43,995					17,514	4,520	4,249	3,994
Contr. after S/Exp.	223,320	105,511					36,702	11,745	11,040	10,378
Marketing Costs (±)	88,647	88,647					88,647			
Net Contrib. (±)	134,673	16,864				(	51,945)	11,745	11,040	10,378
Cum Contrib. (±)	134,673	16,864				(	51,945)	(40,200)	( 29,160)	18,782
		Conv Pack			Unit	ALbum	Leaves			
Sale Price(Inc VAT)		7.95			7.95					
Cost (Ex VAT)		3.85			3.85					
% on Cred Cards					5.00%					
Cred Card Fee					4.00%					
Bad Debts (1st Unit On					5.00%					
Bad Debts (2cd Unit On	)				3.00%					
Panly Post					12					

.13

.50

Reply Post

DP & Fulfil

										9
1984	1984	1985	1985	1985	198		Total	1985	1985	
Nov	Dec	Jan	Feb	Mar	Apr		Year 2	May	June	0
						Responses				
,991	4,692	4,410	4,146	3,897	3,663	Members		3,443	3,237	0
						Revenue				
						Carry Danks (4)				0
,682	37,301	35,063	32,959	30,981	20 122	Conv. Packs (±) Units (±)	252,071	27,375	25,733	
,002	37,301	33,003	32,737	30,701	27,123	Albums (±)	232,071	21,010	23,733	0
,682	37,301	35,063	32,959	30,981	29, 123	Total (Gross) (±)	252,071	27,375	25,733	
,176	4,865	4,573	4,299	4,041		VAT (±)	32,879	3,571	3,356	0
,506	32,435	30,489	28,660	26,940		Total (Net) (±)	219,192	23,804	22,376	
						Cost of Sales				0
						Conv. Packs (±)				
,217	18,064	16,980	15,961	15,004	14,103	Units (±)	122,072	13,257	12,462	0
						Albums (±)				
,217	18,064	16,980	15,961	15,004	14,103	Total COGS (±)	122,072	13,257	12,462	0
,289	14,372	13,509	12,699	11,937	11,221	Gross Profit (±)	97,120	10,547	9,914	-
						Selling Expenses				0
69	65	61	57	54	=1	Cond Cond From (4)	438	40	45	-
,035	973	915	860	808		Cred Card Fees (±) Bad Debts (±)	6,576	48 714	671	9
649	610	573	539	507		Reply Post (±)	4,122	448	421	
,496	2,346	2,205	2,073	1,949		DP & Fulfil. (±)	15,854	1,722	1,618	0
,249	3,994	3,754	3,529	3,317	3,118	Total Sell. Exp. (#)	26,990	2,931	2,755	
,040	10,378	9,755	9,170	8,620	8,102	Contr. after S/Exp.	70,130	7,616	7,159	0
						Marketing Costs (±)				0
0.40	10 270	0 755	0 170	0 /20	0 102	Net Centrib (4)	70 120	7 /11/	7 150	
,040	10,378	9,755	9,170	8,620	0,102	Net Contrib. (±)	70,130	7,616	7,159	0
,160)	18,782)	9,027)	142	8,762	16,864	Cum Contrib. (±)	86,995	24,481	31,640	0
										0

1985 1985 1985 1985 1985 1985 1985 1985	To Yes
Responses  24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Units (£)  24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Units (£)  24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Total (Gross) (£)  3,155 2,966 2,847 2,733 2,624 2,519 2,418 2,321 2,229 2,139 VAT (£)  21,034 19,772 18,981 18,222 17,493 16,793 16,121 15,476 14,857 14,263 Total (Net) (£)  Cost of Sales  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Units (£)  Albums (£)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)	Yes
3,043 2,860 2,746 2,636 2,530 2,429 2,332 2,239 2,149 2,063 Members  Revenue  24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Units (\(\pm\) Albums (\(\pm\))  24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Total (Gross) (\(\pm\))  3,155 2,966 2,847 2,733 2,624 2,519 2,418 2,321 2,229 2,139 VAT (\(\pm\))  21,034 19,772 18,981 18,222 17,493 16,793 16,121 15,476 14,857 14,263 Total (Net) (\(\pm\))  Cost of Sales  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (\(\pm\))  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (\(\pm\))	
Revenue  24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Units (£) Albums (£)  24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Total (Gross) (£) 3,155 2,966 2,847 2,733 2,624 2,519 2,418 2,321 2,229 2,139 VAT (£) 21,034 19,772 18,981 18,222 17,493 16,793 16,121 15,476 14,857 14,263 Total (Net) (£)  Cost of Sales  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)	
24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Units (£) Albums (£)  24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Total (Gross) (£) 3,155 2,966 2,847 2,733 2,624 2,519 2,418 2,321 2,229 2,139 VAT (£) 21,034 19,772 18,981 18,222 17,493 16,793 16,121 15,476 14,857 14,263 Total (Net) (£)  Cost of Sales  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)	
24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Units (£)  24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Total (Gross) (£)  3,155 2,966 2,847 2,733 2,624 2,519 2,418 2,321 2,229 2,139 VAT (£)  21,034 19,772 18,981 18,222 17,493 16,793 16,121 15,476 14,857 14,263 Total (Net) (£)  Cost of Sales  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Units (£)  Albums (£)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)	
Albums (±)  24,189	
24,189 22,737 21,828 20,955 20,117 19,312 18,539 17,798 17,086 16,403 Total (Gross) (±) 3,155 2,966 2,847 2,733 2,624 2,519 2,418 2,321 2,229 2,139 VAT (±) 21,034 19,772 18,981 18,222 17,493 16,793 16,121 15,476 14,857 14,263 Total (Net) (±)  Cost of Sales  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Units (±) Albums (±)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (±)	171,3
3,155	
21,034 19,772 18,981 18,222 17,493 16,793 16,121 15,476 14,857 14,263 Total (Net) (£)  Cost of Sales  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Units (£)  Albums (£)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)	171,3
Cost of Sales  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Units (£) Albums (£)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)	22,3
Conv. Packs (±) 11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Units (±) Albums (±)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (±)	149,0
11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Units (£) Albums (£)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)	
Albums (±)  11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (±)	
11,714 11,011 10,571 10,148 9,742 9,352 8,978 8,619 8,274 7,943 Total COGS (£)	82,9
9.320 8.760 8.410 8.074 7.751 7.441 7.143 4.857 4.583 4.320 Gross Profit (±)	82,9
7,55 7,55 7,55 7,55 7,55 7,55 7,55 7,55	66,0
Selling Expenses	
42 40 38 36 35 34 32 31 30 29 Cred Card Fees (±)	2
631 593 569 547 525 504 484 464 446 428 Bad Debts (±)	4,4
396 372 357 343 329 316 303 291 279 268 Reply Post (±)	2,8
1,521 1,430 1,373 1,318 1,265 1,215 1,166 1,119 1,075 1,032 DP & Fulfil. (±)	10,7
2,590 2,435 2,337 2,244 2,154 2,068 1,985 1,906 1,829 1,756 Total Sell. Exp. (±)	18,3
6,730 6,326 6,073 5,830 5,597 5,373 5,158 4,952 4,754 4,563 Contr. after S/Exp.	47,6
Marketing Costs (±)	
6,730 6,326 6,073 5,830 5,597 5,373 5,158 4,952 4,754 4,563 Net Contrib. (±)	47,6
38,370 44,696 50,768 56,598 62,195 67,568 72,726 77,678 82,431 86,995 Cum Contrib. (±)	

											C
	Total Year 3										0
95											
		1,981	1,901	1,825	1,752	1,682	1,615	1,550	1,488	1,429	0
cks (±)											0
)	171,371	15,746	15,117	14,512	13,931	13,374	12,839	12 22/	11 000		
ŧ)					10,701	10,014	12,037	12,326	11,833	11,359	0
ross) (±)	171,371	15,746	15,117	14,512	13,931	13,374	12,839	12,326	11 000	11 050	
	22,353	2,054	1,972	1,893	1,817	1,744	1,675	1,608	11,833	11,359	-
et) ( <u>#</u> )	149,018	13,693	13,145	12,619	12,114	11,630	11,165	10,718	10,289	1,482 9,878	0
Sales											0
:Ks (±)											0
)	82,991	7,626	7,321	7,028	6,747	6,477	6,218	5,969	5,730	5,501	0
S (±)	82,991	7,626	7,321	7,028	6,747	6,477	6,218	5,969	5,730	5,501	0
fit (±)	66,027	6,067	5,824	5,591	5,368	5,153	4,947	4,749	4,559	4,377	
xpenses											0
Fees (±)	298	27	26	25	24						
(±)	4,471	411	394	379	24 363	23	22	21	21	20	0
t (±)	2,802	257	247	237	228	349	335	322	309	296	
11. (±)	10,778	990	951	913	876	219	210	202	193	186	
			, , ,	/13	0/0	841	807	775	744	714	0
. Exp. (±)	18,349	1,686	1,619	1,554	1,492	1,432	1,375	1,320	1,267	1,216	
er S/Exp.	47,678	4,381	4,206	4,037	3,876	3,721	3,572	3,429	3,292	3,160	. 0
Costs (#)											
b. ( <u>#</u> )	47,678	4,381	4,206	4,037	3,876	3,721	3,572	3,429	3,292	2 140	0
b. (±)	134,673	91,376	95,581							3,160	0
				1	, ,,,	101/1210	110,788	114,217	117,509	120,669	

1987 Feb		1987 Apr		
1,372	1,317	1,264	1,214	1,165
10,905	10,469	10,050	9,648	9,262
10,905 1,422 9,483	10,469 1,365 9,103	10,050 1,311 8,739	9,648 1,258 8,390	9,262 1,208 8,054
5,281	5,070	4,867	4,672	4,485
5,281	5,070	4,867	4,672	4,485
4,202	4,033	3,872	3,717	3,569
19 284 178 686	18 273 171 658	17 262 164 632	17 252 158 607	16 242 151 583
1,168	1,121	1,076	1,033	992
3,034	2,913	2,796	2,684	2,577
3,034	2,913	2,796	2,684	2,577
123,703	126,616	129,412	132,096	134,673

Unit 1 Unit 2 Unit 3 Unit 4 Unit 5 Unit 6

Sub-Total

0

Fall-off to unit 12 Fall-off unit 13 on

Rate	1984 June -	1984 July	1984 Aug	1984 Sept	1984 Oct	1984 Nov
70.00%	0	0	5310	0		
6.00%		0	0	4991	0	
6.00%			0	0	4692	0
6.00%				0	0	4410
6.00%					0	0
6.00%						0
	0	0	5310	4991	4692	4410
6.00%						
4.00%						

unit 12 it 13 on

CRICKET ROLLOUT KE	ENT + 3 COUNT	IES		2	9-3-84					
Year	Total	Total	1984	1984	1984	1984	1984	1984	1984	1994
Month	Project	Year 1	May	June	July	August	Sept	Oct	Nov	Des
Responses					6,713		17,700			
Members						2,014	1,893	7,089	6,664	6,264
Revenue										
Conv. Packs (±)	194,083	194,083			53,368		140,715			
Units (±)	925,161	361,265				16,011	15,050	56,361	52,980	49,801
Albums (ž)										
Total (Gross) (±)	1,119,245	555,349			53,368	16,011	155,765	56,361	52,980	49,801
VAT (±)	145,988	72,437			6,961	2,088	20,317	7,351	6,910	6,496
Total (Net) (±)	973,256	482,912			46,407	13,922	135,448	49,010	46,069	43,305
Cost of Sales										
Conv. Packs (±)	93,990	93,990			25,845		68,145			
Units (±)	448,034	174,952				7,754	7,288	27,295	25,657	24,117
Albums (±)										
Total COGS (#)	542,024	268,942			25,845	7,754	75,433	27,295	25,657	24,117
Gross Profit (±)	431,232	213,969			20,562	6,169	60,014	21,715	20,412	19,18
Selling Expenses										
Cred Card Fees (±)	1,947	966			93	28	271	98	92	8
Bad Debts (±)	32,573	17,863			2,320	418	6,511	1,470	1,382	1,29
Reply Post (#)	18,302	9,081			873	262	2,547	922	866	81
DP & Fulfil. (±)	70,393	34,928			3,357	1,007	9,797	3,545	3,332	3,13
Total Sell. Exp. (±)	123,214	62,837			6,642	1,714	19,125	6,035	5,673	5,33
Contr. after S/Exp.	308,018	151,132			13,920	4,454	40,889	15,681	14,740	13,85
Marketing Costs (±)	141,899	141,899					88,647			
Net Contrib. (±)	166,119	9,233			( 39,332)	4,454	( 47,758)	15,681	14,740	13,85
Cum Contrib. (±)	166,119	9,233			( 39,332)	( 34,878)	( 82,636)	( 66,955)	( 52,215)	( 38,35

1984	1984	1985			198	35	Total	1985	1985	
Nov	Dec	Jan	Feb	Mar	Ap	ır	Year 2			
						Responses				
6,664	6,264	5,888	5,535	5,203	4,891	Members		4,597	4,322	
						Revenue				
						Conv. Packs (±)				
52,980	49,801	46,813	44,004	41,364	38,882	Units (±)	339,236	36,549	34,356	
						Albums (£)		30,017	0.1,000	
52,980	49,801	46,813	44,004	41,364	38,882	Total (Gross) (±)	339,236	36,549	34,356	
6,910	6,496	6,106	5,740	5,395		VAT (±)	44,248	4,767	4,481	
16,069	43,305	40,707	38,264	35,969		Total (Net) (±)	294,988	31,782	29,875	
						Cost of Sales				0
						Conv. Packs (±)				
5,657	24,117	22,670	21,310	20,032	18,830	Units (±) Albums (±)	164,284	17,700	16,638	0
5,657	24,117	22,670	21,310	20,032	18,830	Total COGS (±)	164,284	17,700	16,638	0
0,412	19,188	18,036	16,954	15,937	14,981	Gross Profit (±)	130,704	14,082	13,237	
						Selling Expenses				0
92	87	81	77	72	40	Cred Card Fees (±)	E00	11		0
1,382	1,299	1,221	1,148	1,079	1.014	Bad Debts (±)	590 8,850	953	60	9
866	814	765	720	676		Reply Post (±)	5,547	598	896 562	
3,332	3,132	2,944	2,768	2,601		DP & Fulfil. (±)	21,336	2,299	2,161	0
5,673	5,332	5,012	4,712	4,429	4,163	Total Sell. Exp. (±)	36,322	3,913	3,679	
4,740	13,855	13,024	12,243	11,508	10,818	Contr. after S/Exp.	94,381	10,169	9,558	. 0
						Marketing Costs (£)				0
1,740	13,855	13,024	12,243	11,508	10,818	Net Contrib. (±)	94,381	10,169	9,558	
2,215) (	38,359) (	25,335)	( 13,093) (	1,585)	9,233	Cum Contrib. (±)	103,614	19,402	28,960	0
										0

1985	1985	1985	1985	1985	1985	1986	1986	1986	1986		1
July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr		Ties
										Responses	
4,084	3,860	3,705	3,557	3,415	3,278	3,147	3,021	2,900	2,784	Members	п
										Revenue	п
										Conv. Packs (±)	н
32,467	30,685	29,457	28,279	27,148	26,062	25,020	24,019	23,058	22,136	Units (±)	224,
										Albums (±)	
32,467	30,685	29,457	28,279	27,148	26,062	25,020	24,019	23,058		Total (Gross) (#)	724,
4,235	4,002	3,842	3,689	3,541	3,399	3,263	3,133	3,008		VAT (±)	29,
28,232	26,682	25,615	24,591	23,607	22,663	21,756	20,886	20,050	19,248	Total (Net) (#)	195,
										Cost of Sales	
	K I B									Conv. Packs (±)	H
15,723	14,860	14,266	13,695	13,147	12,621	12,116	11,632	11,166	10,720	Units (±)	108,
										Albums (±)	
15,723	14,860	14,266	13,695	13,147	12,621	12,116	11,632	11,166	10,720	Total COGS (£)	108,
12,509	11,822	11,350	10,896	10,460	10,041	9,640	9,254	8,884	8,529	Gross Profit (±)	86.
										Selling Expenses	
56	53	51	49	47	45	44	42	40	38	Cred Card Fees (±)	
847	800	768	738	708	680	653	627	602		Bad Debts (#)	5
531	502	482	462	444	426	409	393	377		Reply Post (±)	
2,042	1,930	1,853	1,779	1,707	1,639	1,574	1,511	1,450	1,392	DP & Fulfil. (±)	14
3,476	3,285	3,154	3,028	2,907	2,790	2,679	2,572	2,469	2,370	Total Sell, Exp. (±)	24
9,033	8,537	8,196	7,868	7,553	7,251	6,961	6,682	6,415	6,159	Contr. after S/Exp.	62
										Marketing Costs (±)	
9,033	8,537	8,196	7,868	7,553	7,251	6,961	6,682	6,415	6,159	Net Contrib. (±)	62
37,993	46,530	54,726	62,593	70,146	77,397	84,358	91,041	97,456	103.614	Cum Contrib. (#)	166
37,773	40,330	34,720	02,070	70,170	11,011	01,000	71,011	71 1100	,		

	Total Year 3	1986 May	1986 June	1986 July		1986 Sept	1986 Oct	1986 Nov	1986 Dec	1987 Jan	0
nses											
<b>'</b> 5		2,673	2,566	2,463	2,365	2,270	2,179	2,092	2,009	1,928	0
ue											0
Packs (±)											
(±) s (±)	224,660	21,250	20,400	19,584	18,801	18,049	17,327	16,634	15,968	15,330	0
(Gross) (±) ±) (Net) (±)	224,660 29,304 195,357	21,250 2,772 18,478	20,400 2,661 17,739	19,584 2,554 17,030	18,801 2,452 16,349	18,049 2,354 15,695	17,327 2,260 15,067	16,634 2,170 14,464	15,968 2,083 13,886	15,330 2,000 13,330	0
of Sales											0
Packs (£)		•									
(±) 5 (±)	108,798	10,291	9,879	9,484	9,105	8,741	8,391	8,055	7,733	7,424	0
COGS (±)	108,798	10,291	9,879	9,484	9,105	8,741	8,391	8,055	7,733	7,424	0
Profit (±)	86,559	8,187	7,860	7,546	7,244	6,954	6,676	6,409	6,152	5,906	0
ng Expenses											
Card Fees (±)	391	37	35	34	33	31	30	29	28	27	0
Post (±)	5,861 3,674	554 347	532 334	511 320	490 307	471 295	452 283	434 272	417	400 251	
Fulfil. (±)	14,130	1,336	1,283	1,232	1,182	1,135	1,090	1,046	1,004	964	0
Sell. Exp. (±)	24,055	2,275	2,184	2,097	2,013	1,933	1,855	1,781	1,710	1,641	0
after S/Exp.	62,504	5,912	5,676	5,449	5,231	5,021	4,821	4,628	4,443	4,265	,
ning Costs (£)											0
(±)	62,504	5,912	5,676	5,449	5,231	5,021	4,821	4,628	4,443	4,265	+ 0
. ( <u>±</u> )	166,119	109,526	115,202	120,651	125,882	130,903	135,724	140,352	144,794	149,059	

1	987 Feb	1987 Mar			
1,8	51	1,777	1,706	1,214	1,165
44.7					
14,7	1/ 1	4,128	13,563	9,648	9,262
14,7		4,128	13,563	9,648	9,262
1,92		1,843	1,769	1,258	1,208
12,75	97 1	2,285	11,794	8,390	8,054
7,12	7	6,842	6,568	4,672	4,485
7,12	7	6,842	6,568	4,672	4,485
5,67	0 ;	5,443	5,226	3,717	3,569
2		25	24	17	16
38		369	354	252	242
24		231	222	158	151
926	•	889	853	607	583
1,576	5 1	,513	1,452	1,033	992
4,094	3	,931	3,773	2,684	2,577
4,094	3	,931	3,773	2,684	2,577
153,154	157	,084	160,858	163,542	166,119